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Approved For Release 2005/03/24 : CIA-RDP80M01133A001000080038-9

4 November 1974

MEMORANDUM FOR THE RECORD

SUBJECT : Conversation with Mr. Kent Crane,
Murphy Commission, 25 October
1974, at 1400 Hours

1. In response to numerous questions from Mr. Crane, I provided him with a rather detailed rundown on the USIB structure which lasted some two hours. I noted that there were some 10 agencies, 13 committees and 50 subcommittees and working groups involved and some 100-150 ongoing actions in these committees at any one time. While items brought before the USIB involve contributions from thousands of people, I pointed out that there are only some 60 or so full-time employees in the entire committee structure. We discussed the USIB Membership and where the members and observers sit in the Government. Also the DCI's unique position in that he, in effect, operates at the Cabinet level of the Government, is the only intelligence officer with direct access to the President, and that he is in a position to deal directly with the bosses of the other members at the table. I noted that the USIB is the only table where all intelligence chiefs meet. As a general theme I stressed the changes that have taken place or are in train under Mr. Colby's direction in the past year or so and cited numerous examples.

2. I explained the differences between the service observers and the members. I pointed out that, in the USIB arena, Mr. Colby clearly was seeking to implement the 5 November 1971 letter, which President Ford reiterated a couple of weeks ago, regarding the DCI's responsibilities, without command and control, for leadership and management of the Intelligence Community. I noted that some of Mr. Colby's actions were driven by the near certain prospects for more austerity in the Intelligence Community. This has led to a clear cut trend to try to pull the USIB Principals together and to get their greater involvement in, and understanding of, overall Intelligence Community problems.

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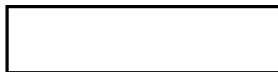
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3. There have been more USIB meetings, than in the past several years, under Mr. Colby, and more substantive discussion of important issues. In this connection I pointed out that there is a trend toward less dependence on CIA insofar as Community matters were concerned; noting non-CIA Committee Chairmen, non-CIA NIOs and Assistant NIOs, and the fact that NIEs are now being drafted in State and DIA. I also noted the growing influence of the IC Staff with a non-CIA Chief and the bulk of its professional employees from outside CIA.

4. Some time was spent on the efforts underway to develop closer relations between resource allocation problems (IRAC) and the requirements priorities and production responsibilities of the USIB. One major manifestation of this effort has been the establishment, by DCI invitation, of more observers in both the USIB and IRAC so that these two major structures dovetail better. To illustrate this I pointed out that the DCI was the Chairman of both, CIA and State were members of both, the OMB was a member of IRAC, but had declined observer status on USIB. ASDI was a member of IRAC and an observer at the USIB table. NSA and DIA were observers at IRAC and members of USIB. Thus the key Intelligence Community Chiefs sit at both tables. This new overlapping is a very positive step toward better coordination in the Community. Specifically regarding USIB, significant steps have been taken by the DCI through the IC Staff to improve coordination, noting in particular:

- a. LOIs for the Committee Chairmen.
- b. Fitness reports for each Chairman regarding their Committee duties.
- c. Greater involvement of the D/DCI/IC in the selection of Chairmen.
- d. Assignment of IC Staff employees to keep informed on the activities of each of the USIB Committees.
- e. The drafting of DCIDs by the IC Staff.
- f. Absorption of the USIB/IRAC Secretariat into the IC Staff.
- g. Initiation of regular meetings by the DCI with the Committee Chairmen and General Wilson



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- h. The DCI's letter to the Committee Chairmen which specifically states that the "D/DCI/IC is assigned responsibility for assisting the DCI and the USIB Principals with the policy guidance, tasking and coordination of all USIB and IRAC committees."

I concluded this portion by observing that all these actions involved a considerable effort to provide the necessary mechanism to improve the performance of this complex structure - it is probably too early to tell how much better the system will actually be, but there is progress.

5. In regard to the USIB Committees, I reviewed the extensive changes which have taken place in the past year noting:

- a. The ad hoc committee to review and revitalize the Watch Committee.

[redacted] group looking at the SIGINT Committee.

c.

[redacted]

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- d. The National Intelligence Survey Committee has been disbanded.
- e. A new DCID is being drafted for the Scientific Intelligence Committee renaming it the Scientific and Technical Intelligence Committee (STIC), and getting it out of the weapons business in order to concentrate exclusively on scientific and technical intelligence.
- f. That approval of the changes in the SIC might lead to a revised charter for the Guided Missile and Astronautics Intelligence Committee which would then have a name such as the Weapons Intelligence Committee and would take over all the weapons intelligence business for the USIB.

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- g. That the Critical Collection Priorities Committee had been inactive, and why, and that a decision on its future is pending.
- h. The new responsibilities and broader charter of the Security Committee.
- i. The expanded effort in the economic intelligence field (EIC), and that a significant effort was under way to greatly improve economic intelligence, noting that the EIC had associate members from AID, Agriculture, Commerce, Export-Import Bank, Federal Reserve, Interior, Justice, Labor, U.S. Tariff Commission, and from EOB, a Special Representative for Trade Negotiations.

In the course of the above discussion on the Committees, I outlined briefly the functions and responsibilities of each, including COMIREX, JAEIC, and the IHC.

6. Most of the information above was in response to Mr. Crane's questions. He obviously knew little about the USIB structure, but was very interested and took copious notes.

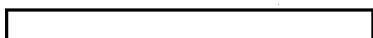
7. In commenting on the President's letter of 5 November 1971, and the subsequent changes in intelligence, he pointed out that these were all executive branch decisions. He observed that the Murphy Commission included Congressional members and that recommendations from the Commission might involve legislative recommendations.



Executive Secretary, USIB/IRAC

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cc:



IC Staff

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PETER H. B. FRELINGHUYSEN
5TH DISTRICT - NEW JERSEY
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COMMITTEE:
FOREIGN AFFAIRS

KENT B. CRANE
ADMINISTRATIVE ASSISTANT

Congress of the United States

House of Representatives

Washington, D.C. 20515

October 9, 1974

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[Redacted]

Office of the Director
Central Intelligence Agency
Washington, D.C.

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Dear [Redacted]

Yesterday there was a meeting chaired by William Harris of authors preparing papers for the COG intelligence subcommittee. Copies of the papers circulated and some notes of mine on the discussion which followed on each paper are enclosed for your use. I look forward to getting your initial reaction to these papers when we meet at the Agency on Tuesday, October 15th.

Sincerely,


Kent B. Crane

PETER H. B. FRELINGHUYSEN
5TH DISTRICT, NEW JERSEY

COMMITTEE
FOREIGN AFFAIRS

KENT B. CRANE
ADMINISTRATIVE ASSISTANT

Congress of the United States
House of Representatives
Washington, D.C. 20515

October 1, 1974

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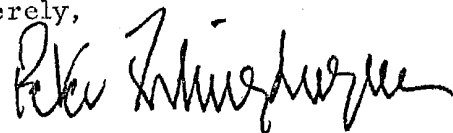
The Honorable George H. Mahon
Chairman
Committee on Appropriations
House of Representatives
Washington, D.C.

Dear Mr. Chairman:

The Commission on the Organization of Government for the Conduct of Foreign Policy has divided itself into subcommittees to review various aspects of the government's foreign policy mechanism. I am serving on the national security and intelligence subcommittee and have been asked to help obtain for Commission review a copy of the House Appropriations Committee Investigative Team Report of 1968, dealing primarily with the problem of raw intelligence reports which go unused.

My Administrative Assistant, Kent Crane, is the intelligence project director for the Commission, and he and his associate, J. J. Hitchcock, would like to review a copy of your Committee report so that they can provide a summary of its findings to the Commissioners on the subcommittee. They both have all necessary clearances, and Mr. Colby and the Intelligence Community Staff are aware that we are making this request to you. Your assistance in this matter will be appreciated.

Sincerely,



Peter H. B. Frelinghuysen, M. C.

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DCI/IC 74-2336

Mr. Fisher Howe
Deputy Executive Director
Commission on the Organization of the
Government for the Conduct of Foreign Policy
2025 M Street, N. W.
Washington, D. C. 20506

Dear Fisher:

Enclosed is a copy of a DDI document, Comments on Foreign Service Reporting, requested by the Commission for the use of Graham Allison. Mr. Allison is welcome to use the document within the bounds of appropriate security. He should not, however, cite it nor quote from it directly in his study. We would appreciate your returning the document to us when the Commission is through with it. It should be noted that the report is quite dated in its specifics, but it serves as an example of the type of assessment on reporting that can be produced.

Please let me know when we can be of further help to you.

Sincerely,

[Redacted]
Associate Deputy to the Director
for the Intelligence Community

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Enclosure: a/s

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DCI/IC/CS/S/ 9 Oct 74)

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